

MARCH 31, 2016

FOR INTERNAL USE



	MAR. 31, 2016	FEB. 29, 2016	MAR. 31, 2015
CURRENT ASSETS			
Cash in Banks	\$148,871	\$102,932	\$58,443
Acc. Rec. Sales	\$169,665	\$140,055	\$138,738
Acc. Rec. Agency Revenue	\$246,326	\$309,455	\$322,420
Inventories	\$51,561	\$49,023	\$50,341
Prepaid Expenses	\$61,327	\$60,092	\$75,752
Total Current Assets	\$677,749	\$661,557	\$645,694
PROPERTY AND EQUIPMENT			
Land	\$38,792	\$38,792	\$38,792
Building & Improvements	\$2,272,672	\$2,272,672	\$2,263,232
Property & Equipment	\$1,498,068	\$1,560,444	\$1,520,832
Total Prop & Equip	\$3,809,531	\$3,871,908	\$3,822,856
Less:Acc. Depr. P & E	\$1,412,181	\$1,458,650	\$1,268,929
Net Book Value	\$2,397,351	\$2,413,258	\$2,553,927
OTHER ASSETS	4000 450	<b>#</b> 005 000	<b>#</b> 000 000
Savings	\$396,452 \$98.665	\$395,390 \$93,649	\$366,208 \$44,052
Savings-Laundry Fund Pledge Receivable - Laundry	\$34,666	\$93,649 \$31,983	\$107,051
Total Other Assets	\$529,783	\$521,022	\$517,311
Total Other Assets	φυ29,700	φ321,022	φ517,511
TOTAL ASSETS	\$3,604,883	\$3,595,838	\$3,716,932
CURRENT LIABILITIES			
Accounts Payable-Trade	\$25,262	\$20,669	\$17,164
Accrued Salaries	\$157,686	\$132,931	\$139,772
Accrued Payroll Taxes	\$9,468	\$39,025	\$26,238
Notes Payable-Current	-\$58	\$0	\$0
Total Current Liab.	\$192,359	\$192,626	\$183,174
LONG TERM LIABILITIES			
Mortgage Payable	\$612,916	\$616,440	\$653,220
Total Long Term Liab.	\$612,916	\$616,440	\$653,220
NET ASSETS			
Unrestricted	\$2,799,608	\$2,786,772	\$2,880,538
Total Net Assets	\$2,799,608	\$2,786,772	\$2,880,538
TOTAL LIABILITY & NET ASSETS	\$3,604,883	\$3,595,838	\$3,716,932

Popular are "Working"		_	OF ACTIVITIES IONTHS ENDIN VARIANCE TO BUDGET %	IG: Notes	MARCH 31, 201 CURRENT YEAR TO DATE	6 BUDGET YEAR TO DATE	VARIANCE TO BUDGET %	PRIOR YEAR TO DATE
DEVELOPMENT WOUSTRIES, INC.								
Contributions	\$375	\$1,022	-63%	Α	\$5,280	\$7,461	-29%	\$5,110
United Way of the Greater Winona Area	\$0	\$0	0%		\$0	\$0	0%	\$0
Golf Tournament	\$0	\$0	0%		\$0	\$0	0%	\$0
Grants-Special Projects	\$0	\$5,500	-100%	В	\$0	\$5,500	-100%	\$7,955
Special Events	\$448	\$174	157%		\$1,240	\$1,373	-10%	\$1,865
TOTAL DEVELOPMENT INCOME	\$823	\$6,696	-88%		\$6,520	\$14,334	-55%	\$14,930
Development/Public Relations Expenses	\$369	\$750	-51%		\$1,258	\$2,250	-44%	\$7,425
NET DEVELOPMENT	\$454	\$5,946	-92%		\$5,262	\$12,084	-56%	\$7,505
SALES								
Workshop Sales	\$115.972	\$124,195	-7%		\$318.833	\$347,844	-8%	\$318.094
Cost of Materials	\$2,793	\$5,022	-44%		\$10,778	\$13,912	-23%	\$12,861
SALES LESS MATERIALS	\$113,179	\$119,173	-5%		\$308,055	\$333,932	-8%	\$305,233
AGENCY REVENUE								
Case Service	\$4,800	\$4,167	15%		\$17,550	\$12,501	40%	\$11,625
DEED CBE	\$4,511	\$4,358	4%		\$11,784	\$12,678	-7%	\$11,301
DEED SE/CE	\$28,745	\$36,355	-21%	C	\$91.730	\$105,760	-13%	\$95,342
DEED NEXT STEP/IPS GRANT	\$7,790	\$7,107	10%	ŭ	\$23,150	\$21,325	9%	\$22,991
Winona County Support	\$36,803	\$35,402	4%		\$98,007	\$102,988	-5%	\$107,924
Other County Support	\$3,433	\$3,540	-3%		\$10,042	\$10,298	-2%	\$9,906
Transportation	\$11,139	\$10,500	6%		\$31,563	\$30,489	4%	\$31.493
Other Revenue	\$513	\$295	74%		\$1,472	\$910	62%	\$1,484
D T & H, Career Options	\$56.883	\$56.436	1%		\$162.595	\$163.879	-1%	\$159.123
TOTAL AGENCY REVENUE	\$154,617	\$158,160	-2%		\$447,894	\$460,828	-3%	\$451,189
TOTAL REVENUE	\$268,249	\$283,279	-5%		\$761,211	\$806,844	-6%	\$763,927
LESS: OPERATING EXPENSES	\$271,170	\$281,122	-4%		\$794,395	\$817,274	-3%	\$762,171
NET INCOME/LOSS	-\$2,921	\$2,157	-235%		-\$33,184	-\$10,430	218%	\$1,756
DEPRECIATION EXPENSE	\$16,108	\$17,771	-9%		\$51,324	\$53,313	-4%	\$47,805
NET INCOME/LOSS FROM OPERATIONS	\$13,187	\$19,928	-34%		\$18,140	\$42,883	-58%	\$49,561
LEWISTON VILLA EXPENSES	\$2,699				\$9,006			\$8,526

## STATEMENT OF EXPENSE ACTIVITIES FOR THREE MONTHS ENDING:

MARCH 31, 2016 MONTH YTD BUDGET VARIANCE CURRENT BUDGET VARIANCE PRIOR CURRENT YEAR TO YEAR TO TO BUDGET YEAR TO CURRENT TO BUDGET MONTH MONTH Notes DATE DATE DATE % % Worker Wages \$70,972 \$70,713 0% \$196,935 \$202,810 -3% \$170,661 Staff Salaries \$110,870 \$118,379 -6% \$329,386 \$344,376 -4% \$332,020 -25% D Workers' Compensation Expense \$3,706 \$4,958 \$13,252 \$14,347 -8% \$13,684 -5% Employer Payroll Taxes \$13,568 -3% \$40,371 \$13,951 \$38,425 \$36,452 Employer U/C Expense \$2,604 -62% \$4,292 -43% \$7,526 \$991 \$7,576 Ε Health/Life/LTDI Expense \$14,453 \$16,667 -13% \$42,549 \$50,001 -15% \$44,177 Retirement Plan, 403B - Employer Contribution -10% \$2,547 -25% \$3,084 \$1,061 \$1,179 \$3,412 Vehicle Expense \$6,741 \$6,309 7% \$25,254 \$18,066 40% \$18,715 Repair & Maintenance \$3,850 \$3,416 13% \$11,721 \$8,208 43% \$7,353 Utilities \$8,658 \$7,502 15% F \$24,818 14% \$21,952 \$21,824 -20% \$444 -25% \$617 Safety Supplies \$95 \$118 \$592 Professional Services \$4,969 \$3,488 42% G \$11,679 \$10,062 16% \$10,394 Office Supplies \$1,433 \$1,048 37% \$4,336 \$3,000 45% \$3,975 Continuing Education \$4,169 \$1,165 258% \$6,224 \$3,495 78% \$11,200 Staff Travel \$2,844 \$4,445 -36% \$9,591 \$12,729 -25% \$10,675 Telephone \$596 \$655 -9% \$1.857 \$2.250 -17% \$1.785 \$225 29% 35% Postage \$175 \$1,623 \$1,200 \$1,367 \$709 -16% \$2,105 **Dues & Subscriptions** \$875 -19% \$2,207 \$2,625 Depreciation \$16,108 \$17,771 \$51,324 \$53,313 -4% \$47,805 -9% Uniform Expense -84% \$125 -100% \$375 \$217 \$0 \$62 \$1,981 \$2,083 \$6,271 \$6,225 Interest Expense -5% \$6,153 2% Client Transportation \$1,865 \$2,083 -10% \$5,586 \$6,249 -11% \$5,961 Insurance \$1,212 \$1,208 \$3,636 \$3,624 0% \$3,636 0% Misc. Expenses \$94 \$205 -54% \$375 \$616 -39% \$585 Bad Dept Expense \$0 \$0 0% \$0 \$0 0% \$0 **TOTAL OPERATING EXPENSES** \$271,170 \$281,122 \$794,395 \$817,274 -3% -4% \$762,171

## **SALES BY CUSTOMER**

FOR THREE MONTHS ENDING:

MARCH 31, 2016

\$3,287 \$2,397

\$16,107

\$21,093

\$32,684

\$2,727

\$7,380

\$85,675

2012 YTD

\$7,232

\$6,487

\$1,339

\$5,082

\$3,297

\$5,907

\$2,096

\$6,261

\$12,767

\$22,079

\$5,854

\$11,075

\$19,930

\$3,940

\$7,969

\$121,315

\$0

\$0

\$0

\$0

\$0

2014 YTD | 2013 YTD | 2012 YTD

\$1,428

\$14,598

\$2,006

\$8,232

\$8,833

\$30,698

\$2,221

\$2.934

\$3,400

\$74,746

\$12,097

\$253

\$1,242

\$4,629

\$3,193

\$5,693

\$1,854

\$6,624

\$19,626

\$22.011

\$17,490

\$10,729

\$23,040

\$27,651

\$164,979

\$8,847

\$396

\$1,570

\$12,361

\$2,772

\$11,466

\$22,592

\$22,932

\$3,716

\$8,188

\$3,491

\$5,712

\$94,801

\$10,601

\$3,338

\$1,378

\$4,901

\$3,342

\$3,852

\$1,725

\$6,687

\$5,084

\$21,753

\$17,347

\$1,975

\$11,230

\$23,290

\$45,288

\$13,597

\$175,388

2014 YTD 2013 YTD

Operation Services	Month	2016 YTD	2015 YTD
Brian's Toys	\$0	\$575	\$1,382
Fastenal Company	\$814	\$1,603	\$4,307
Hal Leonard Corp.	\$0	\$0	\$4,856
Peerless Chain Company	\$16,629	\$33,842	\$12,782
Watkins Inc.	\$6,852	\$14,758	\$18,035
Wincraft	\$6,015	\$19,424	\$23,545
Winona Lighting	\$0	\$303	\$429
Winona Knits & Mitts	\$0	\$399	\$1,339
Winona Shredding	\$1,309	\$4,709	\$3,504
Other	\$404	\$703	\$769
Total	\$32,023	\$76,316	\$70,947
# of Customers	32		

Month	2016 YTD	2015 YTD
\$2,845	\$8,433	\$9,618
\$1,177	\$3,132	\$2,819
\$553	\$1,437	\$1,106
\$1,772	\$5,734	\$5,839
\$1,249	\$3,576	\$3,575
\$2,853	\$6,981	\$6,523
\$190	\$935	\$1,761
\$2,375	\$7,567	\$7,504
\$765	\$2,210	\$4,903
\$6,557	\$19,671	\$21,327
\$8,614	\$24,968	\$25,498
\$0	\$0	\$176
\$4,581	\$13,119	\$13,120
\$4,647	\$14,604	\$4,508
\$9,597	\$27,472	\$26,987

Month	2016 YTD	2015 YTD	2014 YTD	2013 YTD	2012 YTD
\$17,757	\$49,837	\$47,604	\$5,237	\$0	\$0
\$2,362	\$7,038	\$0	\$0	\$0	\$0
\$2,143	\$5,635	\$4,374	\$4,967	\$0	\$0
\$22,262	\$62,510	\$51,978	\$10,204	\$0	\$0
18					

\$32,688

\$24,933

\$192,885

Total Sales \$115.971 \$318.833 \$315.809 \$280.393 \$239.725 \$206.990 Page 4

\$32,660

\$180,007

\$7,508



Community Services

Behrens Benchmark **Bluff City Properties** Bluffview Montessori School Bub's Brewing Co. Chartwell Cotter Schools Cotter/Steak Shop Catering Fastenal Company Peerless Chain Company Riverside Electronics Riverstar RTP Company Watkins Inc. Watlow Controls

#of Customers

Winona County

Other

Total

**Laundry Department** Winona Health Sauer Health Care Other Laundry Total

# of Customers

\$11,060

\$2,851

\$61,686

# COST CENTER SUMMARY FOR ONE MONTH ENDING:

## MARCH 31, 2016



Total Direct Worker Wages Total Direct Payroll Costs Total Administration Cost Administration Distribution Total Indirect Cost Total Direct & Indirect Costs

Total Income Net Income or (Loss)

DT & H, Welfare to Work, Placement & Next Step net income will be used to cover the indirect cost centers. Indirect cost centers consist of: Administration, Fixed Costs and Transportation.

4	Comp. Bags.	O'A H	Melderio	Pacement,	Sommunity.	Tominisment	No. Open	ion sport and on the contract of the contract	Community o	Some of the second	t <sub>ioune</sub> ,	<sup>T</sup> O <sub>O'N</sub>
	\$189	\$381	\$0	\$0	\$0	\$2,632		\$0	\$46,539	\$15,176	\$6,056	\$70,972
	\$5,244	\$17,783	\$0	\$8,704	\$6,182			\$9,260	\$88,268	\$25,622	\$14,489	\$215,621
						\$52,719						
	\$8,677	\$13,201					\$26,469					\$52,719
	\$227	\$86					\$17,207	\$9,645		\$1,769	\$11,509	\$55,918
L	\$14,147	\$31,070	\$0	\$11,567	\$9,477	\$0	\$43,676	\$18,905	\$89,309	\$27,390	\$25,998	\$271,539
L												
L	\$13,479	\$56,883					\$0	\$11,139	\$61,388	\$32,127	\$19,662	\$268,617
L	-\$668	\$25,814	\$0	\$25,292	\$26,647	\$956	-\$43,676	-\$7,766	-\$27,921	\$4,737	-\$6,336	-\$23,184
						Distribution C	Community Bas	sed - EE	\$26,647			\$26,647
		DT & H			\$25,814	Distribution of	of Center Base	d Emp.		-\$668		-\$668
		Welfare to W	ork		\$0	Income or (Lo	oss)		-\$1,274	\$4,069		\$2,795
		Placement &	Next Step		\$25,292	Distribution F	Program Profit	Loss	\$362	\$166	\$92	\$620
		Administration	on		\$956	Net Income o	r (Loss)		-\$911	\$4,234	-\$6,244	-\$2,921
		Fixed Costs			-\$43,676							
		Transportation	on		-\$7,766	Direct Payrol	Overhead		89.67%	68.83%	139.25%	
						Indirect Over	head		2.24%	11.65%	190.03%	
		Net Income of	r (Loss) Pro	gam	\$620	Total Overhea	ad		91.90%	80.48%	329.27%	
			•			Agency Retui	n on Worker D	irect Labor	58.04%	-3.31%	1.52%	

# COST CENTER SUMMARY FOR THREE MONTHS ENDING:

MARCH 31, 2016



Total Direct Worker Wages Total Direct Payroll Costs Total Administration Cost Administration Distribution Total Indirect Cost Total Direct & Indirect Costs

Total Income Net Income or (Loss)

DT & H, Welfare to Work, Placement & Next Step net income will be used to cover the indirect cost centers. Indirect cost centers consist of: Administration, Fixed Costs and Transportation.

/	Genier Gasen	Ork H	Westere to .	How I won	Sty Street Land	tominorally	ur Sucoology	<sup>Tearsoo</sup> ration	Sommen of the second	Source So	Second Adams	, Oo, Oo, Oo, Oo, Oo, Oo, Oo, Oo, Oo, Oo
Г	\$495	\$1,154	\$0	\$0	\$0	\$6,309		\$0	\$131,658	\$39,644	\$17,675	\$196,935
	\$15,128	\$50,346	\$0	\$25,270	\$17,893	\$121,734		\$26,884	\$256,982	\$70,367	\$42,781	\$627,386
						\$151,231						
	\$24,875		\$0	\$3,015	\$9,046		\$76,542	\$0				\$151,231
	\$726	\$340	\$0	\$5,263	\$44		\$53,236	\$31,033		\$10,847	\$33,646	\$168,266
L	\$40,729	\$88,439	\$0	\$33,549	\$26,983	\$0	\$129,778	\$57,917	\$260,617	\$81,214	\$76,427	\$795,652
L												
L	\$36,477	\$161,447	\$0				\$0	\$31,564		\$74,733	\$54,393	\$762,468
	-\$4,252	\$73,008	\$0	\$82,116	\$75,382	\$6,900	-\$129,778	-\$26,353	-\$81,692	-\$6,481	-\$22,034	-\$88,172
							community Bas		\$75,382			\$75,382
		DT & H					f Center Based	d Emp.		-\$4,252		-\$4,252
		Welfare to We				Income or (Lo			-\$6,310	-\$10,733		-\$17,043
		Placement &					rogram Profit/	Loss	\$3,502	\$1,452	\$939	\$5,893
		Administration	on			Net Income of	r (Loss)		-\$2,809	-\$9,281	-\$21,095	-\$33,184
		Fixed Costs			-\$129,778							
		Transportation	on			Direct Payroll			95.19%	77.50%	142.04%	
						Indirect Overl			2.76%	27.36%	190.36%	
1		Net Income of	r (Loss) Pro	gam		Total Overhea			97.95%	104.86%	332.40%	
						Agency Retur	n on Worker D	irect Labor	59.92%	-7.06%	5.32%	



### **Notes to Financial Statement**

Accounts Receivable - Sales			
	3/31/2016	2/29/2016	1/31/2016
Balance At:	\$169,665	\$140,055	\$169,016
Current:	\$108,809	\$117,644	\$102,447
30-60 Days	\$45,543	\$20,779	\$60,361
Over 60 Days	\$11,975	\$50	\$2,984
Over 90 Days	\$3,339	\$1,582	\$3,224
Sub Total over 30 Days	\$60,856	\$22,411	\$66,569

Accounts Payable			
	3/31/2016	2/29/2016	1/31/2016
Balance At:	\$25,262	\$20,669	\$25,934
Current:	\$25,262	\$20,669	\$25,934
30-60 Days	\$0	\$0	\$0
MBER 31 Over 60 Days	\$0	\$0	\$0
RE-AUD] Over 90 Days	\$0	\$0	\$0
Sub Total over 30 Days	\$0	\$0	\$0

Accounts Receivable - Agency Revenue			
	3/31/2016	2/29/2016	1/31/2016
Balance At:	\$246,326	\$309,455	\$272,842
Current:	\$169,759	\$175,291	\$150,238
30-60 Days	\$18,082	\$53,713	\$81,415
Over 60 Days	\$0	\$39,564	\$16,862
Over 90 Days	\$58,486	\$40,887	\$24,327
Sub Total over 30 Days	\$76,567	\$134,164	\$122,604

Received \$35,000 in April pertaining to the over 90 days.

Balance at Month End:		\$0	đ
		φU	\$
Current Balance:	4/20/2016	\$0	\$
Current Balance:	4/20/2016	\$0	

#### **Notes to Financial Statement**



#### Notes:

#### **A** General Contributions

Received \$375 in contributions. Thank you to: Pat & Joan Costello, Renata Rislow, Mike & Sue Hauser, Jean Galewski and John Milek.

#### **B** Grants-Special Projects

Grant dollars in the budget, none have come in.

#### C DEED SE/CE

Under budget \$7,610 - 21% for the month. Under budget \$14,030 - 13% for the year. Hours down at sites.

#### D Workers' Compensation Expense

Under budget \$1,252 - 25% for the month. Under budget \$1,095 - 8% for the year. Calculated against payroll dollars.

#### E Health/Life/LTDI Expense

Under budget \$2,214 - 13% for the month. This expense will be up and down throughout the year. Based on staff enrolling in health insurance.

#### F Utilities

Over budget \$1,156 - 15% for the month. Over budget \$2,994 - 14% for the year. Majority is in gas and electric use. Budget based on prior year history.

#### G Professional Services

Over budget \$1,481 - 42% for the month. Over budget \$1,617 - 16% for the year. Computer server terminal configure work.

#### H Continuing Education

Over budget \$3,004 - 258% for the month. Over budget \$2,729 - 78% for the year. Fees to have staff trained to be the in house CALM trainer.

#### H Staff Travel

Under budget \$1,601 - 36% for the month. Under budget \$3,138 - 25% for the year. This expense will be up and down throughout the year. Budget based on prior year history.

Page 7