

### FINANCIAL STATEMENT

MAY 31, 2009

FOR INTERNAL USE





	APR. 30, 2009	APR. 30, 2009	MAY 31, 2008
CURRENT ASSETS			
Cash in Banks	\$9,302	\$14,287	\$35,940
Acc. Rec Workshop Sales	\$219,732	\$184,616	\$202,061
Acc. Rec Agency Revenue	\$191,942	\$214,705	\$167,188
Inventories	\$23,142	\$32,876	\$20,070
Prepaid Expenses	\$30,606	\$29,947	\$8,230
Total Current Assets	\$474,724	\$476,431	\$433,489
PROPERTY AND EQUIPMENT			
Land	\$38,792	\$38,792	\$38,792
Building & Improvements	\$1,585,932	\$1,585,932	\$1,531,465
Property & Equipment	\$1,959,773	\$1,915,199	\$1,912,497
Total Prop & Equip	\$3,584,497	\$3,539,923	\$3,482,754
Less:Acc. Depr. P & E	\$2,076,975	\$2,067,427	\$2,005,768
Net Book Value	\$1,507,522	\$1,472,496	\$1,476,986
OTHER ASSETS			
Savings-Fund Drive	\$27,590	\$23,232	\$70,177
Acc. Rec. Fund Drive Pledges	\$4,025	\$4,025	\$8,025
Total Other Assets	\$31,615	\$27,257	\$78,202
TOTAL ASSETS	\$2,013,861	\$1,976,185	\$1,988,677
CURRENT LIABILITIES			
Accounts Payable-Trade	\$82,977	\$98,950	\$55,661
Accrued Salaries	\$134,989	\$168,999	\$134,599
Accrued Payroll Taxes	\$16,200	\$8,120	\$22,567
Accrued Interest	\$0	\$0	\$0
Notes Payable-Current	\$98,311	\$44,965	\$94,290
Total Current Liab.	\$332,477	\$321,034	\$307,117
LONG TERM LIABILITIES			
Mortgage Payable	\$496,574	\$501,291	\$551,135
Building Project Loan	\$0	\$0	\$0
Notes Payable-Long Term	\$0	\$0	\$0
Total Long Term Liab.	\$496,574	\$501,291	\$551,135
NET ASSETS			
Unrestricted	\$1,184,810	\$1,153,860	\$1,130,425
Total Net Assets	\$1,184,810	\$1,153,860	\$1,130,425
TOTAL LIABILITY & NET ASSETS	\$2,013,861	\$1,976,185	\$1,988,677
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# MINONA OFFE

### STATEMENT OF ACTIVITIES FOR FOUR MONTHS ENDING:

MAY 31, 2009

MOUSTRIES, NC.		CURRENT MONTH	BUDGET CURRENT MONTH	VARIANCE TO BUDGET %	CURRENT YEAR TO DATE	BUDGET YEAR TO DATE	VARIANCE TO BUDGET %	PRIOR YEAR TO DATE
CONTRIBUTIONS	Contributions	\$3.846	\$7,107		\$10,236	\$9,772		\$23,027
	Total Contributions	\$3,846	\$7,107		\$10,236	\$9,772	5%	\$23,027
SALES		• •			. ,			
	Workshop Sales	\$114,268	\$149,205	-23%	\$571,735	\$761,606	-25%	\$727,187
	Cost of Materials	\$44,666	\$42,406	5%	\$152,116	\$216,458	-30%	\$208,211
	Net Sales	\$69,601	\$106,799	-35%	\$419,619	\$545,148	-23%	\$518,976
AGENCY REVENUE								
	RSB Case Service	\$2,148	\$13	16423%	\$6,794	\$266	2454%	\$126
	RSB CBE	\$5,266	\$12,881	-59%	\$51,630	\$74,491	-31%	\$72,358
	RSB CE/SE	\$22,872	\$29,736		\$162,715	\$160,323	1%	\$142,836
	County Support	\$31,905	\$30,533	4%	\$164,106	\$155,717	5%	\$151,369
	Other County Support	\$5,185	\$6,335		\$26,477	\$32,309	-18%	\$34,343
	Trempealeau County	\$2,604	\$3,818		\$21,502	\$19,470	10%	\$16,482
	Welfare to Work	\$5,975	\$7,341		\$32,450	\$28,855		\$28,400
	Transportation	\$624	\$703		\$4,275	\$3,879		\$3,977
	Other Revenue	\$6,802	\$8,083	-16%	\$14,491	\$10,985	32%	\$10,260
	Grants/Next Step	\$48,293	\$6,501	643%	\$63,551	\$20,927	204%	\$21,293
	D T & H, Career Options	\$58,596	\$52,814	11%	\$299,030	\$269,350	11%	\$264,218
TOTAL AGENCY REVENUE	•	\$190,270	\$158,758	20%	\$847,020	\$776,572	9%	\$745,662
TOTAL REVENUE		\$263,717	\$272,664	-3%	\$1,276,876	\$1,331,492	-4%	\$1,287,665
LESS: OPERATING EXPENSES		\$94,546	\$106,637	-11%	\$511,520	\$533,266	-4%	\$542,080
LESS: ADMIN. EXPENSES NET INCOME/LOSS		\$138,221 \$30,950	\$156,419 \$9,608		\$750,857 \$14,499	\$797,524 \$702	-6% 1965%	\$789,892 -\$44,307

### STATEMENT OF EXPENSE ACTIVITIES FOR FOUR MONTHS ENDING:

**OPERATING EXPENSES** 

MAY 31, 2009

YTD

MONTH

	OI ENATING EXI ENGES	DUDGET	VADIANOE	OUDDENT	DUDGET	VADIANCE	DDIOD
MONONA ORC	OUDDENT	BUDGET	VARIANCE	CURRENT	BUDGET	VARIANCE	PRIOR
STRIES.	CURRENT	CURRENT	TO BUDGET	YEAR TO	YEAR TO	TO BUDGET	YEAR TO
	MONTH	MONTH	%	DATE	DATE	%	DATE
Hourly Worker Wages	\$1,827	\$7,308		\$12,301	\$37,302	-67%	\$43,611
Hourly Worker-Temporary	\$0	\$0		\$0	\$0	0%	\$0
Hourly Worker Benefit Wages	\$119	\$1,132		\$1,743	\$3,504	-50%	\$5,315
Hourly Worker W/C, Health Insurance	\$190	\$1,507		\$2,970	\$7,284	-59%	\$9,447
Hourly Worker Payroll Taxes	\$150	\$836		\$990	\$3,417	-71%	\$4,131
Worker Wages	\$61,347	\$58,110		\$323,967	\$296,619	9%	\$299,433
Worker Benefit Wages	\$7,183	\$8,186		\$36,254	\$35,728	1%	\$32,904
Worker Workers' Compensation	\$8,534	\$7,070		\$40,402	\$35,443	14%	\$36,056
Worker Payroll Taxes	\$4,693	\$5,146		\$24,859	\$25,799	-4%	\$25,424
Vehicle Expense	\$3,707	\$7,820	-53%	\$27,983	\$36,124	-23%	\$36,602
Repair & Maintenance	\$2,523	\$4,308	-41%	\$11,969	\$18,111	-34%	\$17,046
Utilities	\$4,013	\$4,769	-16%	\$26,911	\$31,666	-15%	\$30,770
Safety Supplies	\$260	\$445	-42%	\$1,171	\$2,269	-48%	\$1,341
TOTAL OPERATING EXPENSES	\$94,546	\$106,637	-11%	\$511,520	\$533,266	-4%	\$542,080
	ADMINISTRATIVE EXPENSE	S					
Staff Salaries	\$86,919	\$100,196	-13%	\$473,877	\$510,525	-7%	\$506,233
Staff Benefits	\$18,694	\$19,381	-4%	\$97,848	\$98,752	-1%	\$95,154
Staff Taxes	\$7,593	\$8,018	-5%	\$39,548	\$40,854	-3%	\$40,833
Retirement Plan, 403B	\$548	\$442	24%	\$2,433	\$2,252	8%	\$2,410
Professional Services	\$300	\$684	-56%	\$5,058	\$3,976	27%	\$3,883
Office Supplies	\$2,332	\$1,192	96%	\$6,741	\$6,081	11%	\$6,291
Educational/Next Step Grant	\$41	\$194	-79%	\$1,083	\$970	12%	\$757
Staff Travel	\$3,532	\$6,004	-41%	\$25,567	\$30,592	-16%	\$31,778
Telephone	\$189	\$578	-67%	\$2,319	\$2,890	-20%	\$2,792
Postage	\$120	\$155	-23%	\$1,435	\$2,227	-36%	\$1,772
Public Relations	\$1,231	\$1,015	21%	\$7,270	\$5,828	25%	\$6,360
Dues & Subscriptions	\$519	\$856		\$3,310	\$4,280	-23%	\$3,748
Depreciation	\$9,548	\$10,057	-5%	\$47,740	\$50,285	-5%	\$50,285
Janitorial, Uniforms	\$402	\$873		\$3,259	\$4,584	-29%	\$4,659
Interest Expense	\$2,969	\$3,615		\$15,547	\$17,609	-12%	\$17,350
Client Transportation	\$2,130	\$1,653		\$11,251	\$8,265	36%	\$8,010
Insurance	\$1,075	\$1,252		\$5,730	\$6,260	-8%	\$6,260
Misc. Expenses	\$79	\$254	-69%	\$841	\$1,294	-35%	\$1,317
Bad Dept Expense	\$0	\$0		\$0	\$0	0%	\$0
TOTAL ADMINISTRATIVE EXPENSES	\$138,221	\$156,419		\$750,857	\$797,524	-6%	\$789,892
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WINONA ORC INDUSTRIES, INC.			WINONA, MINN		OF	ERATIONAL I	REPORT		
Period Covered: PROGRAMS Agency Revenue Site Sales Misc. Income	FOR ONE MONTH DDO \$5,087 \$0 \$258	\$58,596 \$0 \$2,971	CE/SE \$57,662 \$31,683 \$2,924	AY 31, 2009 WTW P \$5,975 \$0 \$303	\$4,747 \$0 \$241	<b>SPMI</b> \$3,994 \$0 \$203		<b>WI</b> \$2,604 \$0 \$132	<b>TOTAL</b> \$138,664 \$31,683 \$7,032
Total Income less Direct Staff Benefits & Tax less Admin. Staff Benefits & Tax	\$5,345 \$3,977 \$938 \$538 \$178	\$61,567 \$7,347 \$1,732 \$6,201 \$2,052	\$92,269 \$29,294 \$6,906 \$9,294 \$3,075	\$6,278 \$1,988 \$469 \$632 \$209	\$4,988 \$2,083 \$491 \$502 \$166	\$4,197 \$4,545 \$1,071 \$423 \$140		\$2,736 \$1,894 \$446 \$276 \$91	\$177,379 \$51,128 \$12,054 \$17,866 \$5,912
Worker Wages Benefits & Tax Admin. Overhead	\$133 \$46 \$6,171	\$3,218 \$1,110 \$4,718	\$32,805 \$11,318 \$9,876	\$0 \$0 \$538	\$0 \$0 \$319	\$46 \$16 \$2,739	_	\$0 \$0 \$436	\$36,202 \$12,490 \$24,796
CONTRIBUTION	-\$6,635	\$35,188	-\$10,299	\$2,441	\$1,426	-\$4,783		-\$407	\$16,931
- PRODUCTION <b>DEPARTMENTS</b>	- М	ACHINING		-	-	-	WORKSHOP	-	TOTAL
Manufacturing Revenue less Materials less:Indirect Worker wages Direct Worker wages Hourly Workers Hourly-Temporary Benefits & Tax Less Direct Staff Indirect Staff		\$50,266 \$37,639 \$594 \$5,062 \$1,470 \$0 \$2,426 \$5,244 \$760		C) C	I WORCING		\$32,319 \$6,699 \$3,680 \$15,824 \$306 \$5,989 \$10,379 \$1,542		\$82,585 \$44,337 \$4,274 \$20,886 \$1,776 \$0 \$8,415 \$15,623 \$2,302
Benefits & Tax R & M, Veh.Exp. Prod. Overhead		\$2,971 \$896 \$3,006		WINON	IA ORC	_	\$5,898 \$503 \$6,100	_	\$8,869 \$1,398 \$9,106
CONTRIBUTION Hours Provided add Agency Revenue NET INCOME OR LOSS		<b>-\$9,800</b> 740 \$2,352 <b>-\$7,449</b>		1-0.000	_		- <b>\$24,601</b> 4,588 \$14,580 - <b>\$10,022</b>	_	- <b>\$34,402</b> 5,328 \$16,931 - <b>\$17,470</b>
NET INCOME FREEDOM TO WORC CAMPAIGN		_	_	-	_	_	_	_	\$3,846 \$44,574
NET INCOME 				_	_	_	_	_	\$30,950
Percent Material Percent Labor Worker Hours Hourly Worker Hours Contract Service Hours	М	74.88% 56.43% 740 123 0					<b>WORKSHOP</b> 20.73% 77.32% 4588 26 0		TOTAL 53.69% 70.43% 5328 149 0
Total Direct Hours		863		В	000 1		4,614		5,477

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WINONA ORC INDUSTRIES, INC.		WINONA, MINNE		OPE	RATIONAL F	REPORT		
Period Covered:  PROGRAMS  Agency Revenue Site Sales Misc. Income Total Income less Direct Staff Benefits & Tax less Admin. Staff Benefits & Tax Worker Wages Benefits & Tax Admin. Overhead	FOR FOUR MONTHS ENDING DDO C \$41,787 \$299,00 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$	CE/SE 336,044 30 \$158,618 44 \$7,141 55 \$501,803 33 \$155,310 67 \$39,499 51 \$52,189 57 \$18,005 57 \$169,022 88 \$58,313	\$31, 2009 WTW PL \$32,450 \$690 \$33,140 \$10,541 \$2,681 \$3,447 \$1,189 \$0 \$0 \$2,895	\$24,471 \$0 \$520 \$24,991 \$11,043 \$2,809 \$2,599 \$897 \$0 \$0 \$1,800	\$PMI \$30,466 \$0 \$647 \$31,114 \$24,095 \$6,128 \$3,236 \$1,116 \$73 \$25 \$14,386		\$21,503 \$0 \$457 \$21,960 \$10,039 \$2,553 \$2,284 \$788 \$0 \$0 \$3,632	TOTAL \$785,752 \$158,618 \$16,697 \$961,068 \$271,065 \$68,938 \$99,953 \$34,484 \$149,640 \$64,116 \$141,096
CONTRIBUTION	-\$21,878 \$166,59	-\$52,092	\$12,386	\$5,843	-\$17,945		\$2,664	\$95,573
PRODUCTION DEPARTMENTS	MACHININ	G	-	-	-	WORKSHOP	-	TOTAL
Manufacturing Revenue less Materials less:Indirect Worker wages Direct Worker wages Hourly Workers Hourly-Temporary Benefits & Tax Less Direct Staff Indirect Staff Benefits & Tax R & M, Veh.Exp. Prod. Overhead	\$255,4( \$156,2( \$2,3( \$21,4( \$8,8( \$10,52( \$34,1( \$5,50( \$14,00( \$5,11( \$22,77(	59 12 18 8 8 10 10 14 12 19 11 16	Where of the second		3	\$157,713 -\$8,098 \$21,790 \$93,470 \$3,472 \$31,481 \$53,950 \$9,265 \$22,376 \$1,591 \$38,566	_	\$413,119 \$148,171 \$24,182 \$114,968 \$12,370 \$0 \$42,006 \$88,052 \$14,804 \$36,407 \$6,707 \$61,338
CONTRIBUTION Hours Provided add Agency Revenue NET INCOME OR LOSS	<b>-\$25,7</b> ; 2,19 \$9,44 <b>-\$16,2</b> 8	)1 54	NOUS	STRIES, INC	•	<b>-\$110,149</b> 19,959 \$86,120 <b>-\$24,029</b>		<b>-\$135,884</b> 22,150 \$95,573 <b>-\$40,311</b>
NET INCOME FREEDOM TO WORC CAMPAIGN			-	-	-	-	-	\$10,236 \$44,574
NET INCOME -  Percent Material Percent Labor Worker Hours Hourly Worker Hours Contract Service Hours	MACHININ 61.18 33.07 219 62	% % 11 6 0	-	-	-	WORKSHOP -5.13% 71.61% 19959 1 0 19,960	-	\$14,499  TOTAL  35.87%  57.19%  22150  627  0  22,777

## SALES BY CUSTOMER FOR FOUR MONTHS ENDING: MAY 31, 2009

Machining Department	Month	2009 YTD	2008 YTD	2007 YTD	2006 YTD
Machining Department					
American Valve & Hydrant	\$3,132	\$8,317	\$42,229		\$24,131
Badger Foundry	\$210	\$1,050	\$1,020		
Fastenal Company	<b>44.044</b>	<b>AFO 050</b>	\$3,148	* ,	\$8,298
Waterous	\$11,041	\$56,053	\$94,038	. ,	. ,
Other			\$0	\$4,590	
Total	\$14,383	\$65,420	\$140,435	\$286,978	\$238,015
# of Customers	3				
Production Floor 1	Month	2009 YTD	2008 YTD	2007 YTD	2006 YTD
Fastenal Company	\$9,586	\$31,564	\$88,530	\$70,278	\$71,959
Hal Leonard Corp.	\$0	\$15,557	\$27,222	\$13,694	\$34,868
Minnesota Mittens	\$1,504	\$9,351	\$4,388	\$6,672	\$3,847
Peerless Chain Company	-\$37	\$2,888	\$3,375	\$18,839	\$0
Smurfit Stone Container	\$599	\$7,080	\$10,047	\$6,298	\$6,686
Watkins Inc.	\$1,839	\$13,743	\$7,194	\$9,156	\$13,555
Watlow Electric Mfg.	\$2,175	\$10,047	\$18,932	\$12,075	\$16,506
Wincraft	\$7,573	\$48,670	\$38,684	\$48,150	\$58,526
Other	\$9,080	\$18,813	\$12,980	\$18,550	\$26,803
Total	\$32,319	\$157,713	\$211,352	\$203,712	\$232,750
# of Customers	13	. ,	. ,	. ,	. ,
Production Floor 2	Month	2009 YTD	2008 YTD	2007 YTD	2006 YTD
Peerless Chain Company	\$1,732	\$11,091	\$20,544	\$36,137	\$33,080
Smurfit Stone Container	\$33,184	\$175,634	\$231,521	\$244,579	\$320,957
Wincraft	\$967	\$3,261	\$5,665	\$5,623	\$6,783
Other	·	. ,	\$566	. ,	\$3,113
Total	\$35,883	\$189,986	\$258,296	\$286,339	\$363,933
# of Customers	3	Ţ:22, <b>000</b>	<del>+</del> ===, <b>==</b> 0	<del>+</del> ===, <b>500</b>	<del>+</del> ,- <b></b>
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#### **SALES BY CUSTOMER**

FOR FOUR MONTHS ENDING:

MAY 31, 2009

CBS Sites	Month	2009 YTD	2008 YTD	2007 YTD	2006 YTD
Benchmark	\$2,531	\$4,886			
Bluffview City Properties	\$832	\$4,191			
Bluffview Montessori School	\$660	\$5,478	\$5,700	\$5,520	\$5,760
Bub's Brewing Co.	\$660	\$3,460	\$2,968	\$2,968	\$2,884
Chartwell	\$468	\$2,405	\$2,545	\$7,808	\$6,550
Cotter/Steak Shop Catering	\$1,588	\$10,124	\$11,589	\$13,225	\$7,715
Fastenal Company	\$5,714	\$38,151	\$11,831	\$20,952	\$15,949
Hal Leonard	\$0	\$2,096	\$1,981	\$3,250	\$1,207
Holiday Inn		\$0	\$3,085	\$2,990	\$4,160
Home & Community Options	\$0	\$2,112			
McCunes	\$560	\$4,001			
Riverport Inn	\$1,750	\$8,122	\$7,934	\$6,954	\$8,619
Riverside Electronics	\$640	\$3,567	\$3,030	\$3,090	\$3,060
RTP Company	\$3,200	\$23,590	\$26,076	\$17,322	\$0
Schydes	\$644	\$3,314			
Watkins Inc.		\$951			
Wellingtons/Westgate Bowl	\$800	\$5,032	\$4,635	\$4,725	\$5,180
Westfield Golf Course	\$1,519	\$5,863	\$3,330	\$4,545	\$1,080
Wincraft	\$331	\$590	\$1,084	\$4,795	\$7,821
Other	\$9,786	\$30,685	\$31,938	\$32,511	\$28,143
Total	\$31,683	\$158,618	\$117,726	\$130,655	\$98,128
#of Customers	34				