

MARCH 31, 2019 FOR INTERNAL USE



	MAR. 31, 2019	FEB. 28, 2019	MAR. 31, 2018
CURRENT ASSETS			
Cash in Banks	\$4,816	\$14,480	\$15,629
Acc. Rec. Sales	\$162,521	\$157,774	\$151,830
Acc. Rec. Agency Revenue	\$235,878	\$172,776	\$220,854
Inventories	\$27,852	\$30,365	\$35,846
Prepaid Expenses	\$47,018	\$49,438	\$66,036
Total Current Assets	\$478,085	\$424,832	\$490,195
PROPERTY AND EQUIPMENT			
Land	\$38,792	\$38,792	\$38,792
Building & Improvements	\$2,300,981	\$2,300,981	\$2,300,981
Property & Equipment	\$1,830,497	\$1,835,556	\$1,787,393
Total Prop & Equip	\$4,170,270	\$4,175,329	\$4,127,166
Less:Acc. Depr. P & E	\$2,001,325	\$1,983,482	\$1,823,741
Net Book Value OTHER ASSETS	\$2,168,945	\$2,191,847	\$2,303,425
Savings	\$1,072,928	\$1,068,891	\$914,368
Savings-Laundry Fund	\$36,375	\$36,365	\$42,170
Total Other Assets	\$1.109.303	\$1.105.256	\$956,538
Total Other Assets	φ1,109,303	ψ1,105,250	ψ950,550
TOTAL ASSETS	\$3,756,334	\$3,721,935	\$3,750,158
CURRENT LIABILITIES			
Accounts Payable-Trade	\$21,783	\$13,260	\$35,104
Accrued Salaries	\$125,460	\$136,853	\$121,186
Accrued Payroll Taxes	\$8,884	\$6,054	\$11,617
Notes Payable-Current	\$0	\$0	\$0
Total Current Liab.	\$156,127	\$156,167	\$167,907
LONG TERM LIABILITIES			
Mortgage Payable	\$485,370	\$488,721	\$527,147
Total Long Term Liab.	\$485,370	\$488,721	\$527,147
NET ASSETS			
Unrestricted	\$3,114,837	\$3,077,047	\$3,055,105
Total Net Assets	\$3,114,837	\$3,077,047	\$3,055,105
TOTAL LIABILITY & NET ASSETS	\$3,756,334	\$3,721,935	\$3,750,158

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DEVELOPMENT WOUSTRIES, INC.								
Contributions	\$450	\$1,500	-70%	Α	\$6,088	\$7,000	-13%	\$5,530
United Way	\$0	\$0	0%		\$0	\$0	0%	\$0
Golf Tournament	\$3,750	\$3,000	25%		\$3,750	\$3,000	25%	\$0
Grants-Special Projects	\$0	\$0	0%		\$2,500	\$2,500	0%	\$1,800
Special Events	\$0	\$0	0%		\$0	\$0	0%	\$0
TOTAL DEVELOPMENT INCOME	\$4,200	\$4,500	-7%		\$12,338	\$12,500	-1%	\$7,330
Development/Public Relations Expenses	\$3,858	\$1,805	114%	В	\$6,138	\$3,069	100%	\$3,333
NET DEVELOPMENT	\$342	\$2,695	-87%		\$6,200	\$9,431	-34%	\$3,997
SALES								
Workshop Sales	\$100,363	\$109,421	-8%		\$304,165	\$328,262	-7%	\$301,344
Cost of Materials	\$3,429	\$5,307	-35%		\$12,450	\$15,922	-22%	\$10,303
SALES LESS MATERIALS	\$96,934	\$104,114	-7%		\$291,714	\$312,340	-7%	\$291,041
AGENCY REVENUE								
Case Service	\$2,796	\$4.167	-33%		\$10.825	\$12.501	-13%	\$11.520
DEED CBE	\$2,535	\$3,920	-35%		\$9,373	\$11,403	-18%	\$11,549
DEED SE/CE	\$88,717	\$27,395	224%	C	\$139,876	\$79,694	76%	\$78,170
DEED NEXT STEP/IPS GRANT	\$6.583	\$6,931	-5%	-	\$19,834	\$20,163	-2%	\$19,534
Winona County Support	\$27,514	\$25,677	7%		\$82,977	\$74,697	11%	\$79,563
Other County Support	\$6,040	\$3,304	83%	D	\$14,903	\$9,611	55%	\$9,963
Transportation	\$10,368	\$10,000	4%		\$28,865	\$30,000	-4%	\$28,871
Other Revenue	\$905	\$833	9%		\$47,884	\$2,499	1816%	\$2,016
D T & H, Career Options	\$48,753	\$59,833	-19%	E	\$142,557	\$179,500	-21%	\$156,754
TOTAL AGENCY REVENUE	\$194,211	\$142,060	37%		\$497,095	\$420,068	18%	\$397,940
TOTAL REVENUE	\$291,487	\$248,869	17%		\$795,009	\$741,839	7%	\$692,978
LESS: OPERATING EXPENSES NET INCOME/LOSS	\$253,698 \$37,790	\$261,835 -\$12,966	-3% -391%		\$747,507 \$47,502	\$780,144 -\$38,305	-4% -224%	\$768,475 -\$75,497
DEPRECIATION EXPENSE	\$19,727	\$19,167	3%		\$58,061	\$57,501	1%	\$58,911
NET INCOME/LOSS FROM OPERATIONS	\$57,517	\$6,201	828%		\$105,563	\$19,196	450%	-\$16,586

STATEMENT OF EXPENSE ACTIVITIES FOR THREE MONTHS ENDING:

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A CLA		BUDGET	VARIANCE		CURRENT	BUDGET	VARIANCE	PRIOR
M (JM	CURRENT	CURRENT	TO BUDGET		YEAR TO	YEAR TO	TO BUDGET	YEAR TO
	MONTH	MONTH	%	Notes	DATE	DATE	%	DATE
Worker Wages	\$51,571	\$58,384	-12%		\$154,846	\$165,870	-7%	\$154,356
Staff Salaries	\$103,121	\$107,742	-4%		\$323,953	\$329,431	-2%	\$328,268
Workers' Compensation Expense	\$5,701	\$6,230	-8%		\$15,270	\$18,574	-18%	\$18,218
Employer Payroll Taxes	\$11,328	\$12,144	-7%		\$34,992	\$36,207	-3%	\$34,816
Employer U/C Expense	\$485	\$500	-3%		\$1,406	\$1,500	-6%	\$1,455
Health/Life/LTDI Expense	\$13,868	\$16,667	-17%	F	\$41,566	\$50,001	-17%	\$50,935
Retirement Plan, 401K - Employer Contribution & Fees	\$1,699	\$1,730	-2%		\$1,670	\$5,158	-68%	\$3,280
Vehicle Expense	\$6,582	\$6,523	1%		\$17,236	\$19,568	-12%	\$19,333
Repair & Maintenance	\$9,977	\$6,865	45%	G	\$17,787	\$19,922	-11%	\$15,894
Utilities	\$9,772	\$8,682	13%		\$28,790	\$25,257	14%	\$27,788
Safety Supplies	\$599	\$169	254%		\$1,298	\$370	251%	\$368
Professional Services	\$6,730	\$4,254	58%	Н	\$16,275	\$13,957	17%	\$13,792
Office Supplies	\$1,265	\$875	45%		\$1,915	\$2,625	-27%	\$2,819
Continuing Education	\$1,169	\$1,210	-3%		\$3,681	\$3,620	2%	\$7,214
Staff Travel	\$1,924	\$3,071	-37%	- 1	\$5,837	\$9,212	-37%	\$12,142
Telephone	\$258	\$375	-31%		\$812	\$1,125	-28%	\$1,423
Postage	\$728	\$700	4%		\$885	\$700	26%	\$403
Dues & Subscriptions	\$1,212	\$1,208	0%		\$3,513	\$3,624	-3%	\$2,384
Depreciation	\$19,727	\$19,167	3%		\$58,061	\$57,501	1%	\$58,911
Interest Expense	\$2,154	\$2,054	5%		\$6,324	\$6,067	4%	\$5,335
Worker Transportation	\$2,464	\$1,750	41%		\$7,262	\$5,250	38%	\$5,495
Insurance	\$1,212	\$1,350	-10%		\$3,636	\$4,050	-10%	\$3,636
Misc. Expenses	\$151	\$185	-19%		\$494	\$555	-11%	\$210
Bad Dept Expense	\$0	\$0	0%		\$0	\$0	0%	\$0
TOTAL OPERATING EXPENSES	\$253,698	\$261,835	-3%		\$747,507	\$780,144	-4%	\$768,475

SALES BY CUSTOMER

FOR THREE MONTHS ENDING:

MARCH 31, 2019

Operation Services Brian's Toys
Fastenal Company
Hal Leonard Corp.
Peerless Chain Company
Watkins Inc.
Wincraft
Acuity Brands Lighting
Winona Knits & Mitts
Winona Shredding
Other
Total
of Customers

Month	2019 YTD	2018 YTD	2017 YTD	2016 YTD	2015 YTD
\$580	\$1,504	\$2,533	\$0	\$575	\$1,382
\$0	\$0	\$1,865	\$10,490	\$1,603	\$4,307
\$0	\$0	\$0	\$0	\$0	\$4,856
\$6,264	\$23,036	\$28,768	\$34,824	\$33,842	\$12,782
\$1,159	\$3,253	\$15,036	\$11,660	\$14,758	\$18,035
\$5,850	\$18,761	\$18,218	\$21,604	\$19,424	\$23,545
\$126	\$1,591	\$330	\$1,310	\$303	\$429
\$0	\$336	\$180	\$248	\$399	\$1,339
\$1,903	\$6,580	\$5,909	\$4,670	\$4,709	\$3,504
\$0	\$124	\$115	\$908	\$703	\$769
\$15,881	\$55,184	\$72,954	\$85,714	\$76,316	\$70,947
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Month	2019 YTD	2018 YTD	2017 YTD	2016 YTD	2015 YTD
\$0	\$0	\$0	\$4,518	\$8,433	\$9,618
\$1,102	\$3,488	\$5,055	\$9,226	\$3,132	\$2,819
\$0	\$0	\$0	\$0	\$1,437	\$1,106
\$3,390	\$10,170	\$10,260	\$10,070	\$5,734	\$5,839
\$1,848	\$5,368	\$5,450	\$5,537	\$3,576	\$3,575
\$2,490	\$7,721	\$6,072	\$10,633	\$6,981	\$6,523
\$0	\$0	\$720	\$1,394	\$935	\$1,761
\$0	\$0	\$0	\$11,120	\$7,567	\$7,504
\$861	\$2,691	\$2,231	\$2,231	\$2,210	\$4,903
\$10,340	\$30,550	\$27,750	\$27,750	\$19,671	\$21,327
\$0	\$0	\$0	\$0	\$24,968	\$25,498
\$592	\$1,924	\$2,260	\$1,511	\$0	\$176
\$8,820	\$26,670	\$25,772	\$26,168	\$13,119	\$13,120
\$0	\$0	\$0	\$10,367	\$14,604	\$4,508
\$16,767	\$48,662	\$30,727	\$37,562	\$27,472	\$26,987
\$8,701	\$24,777	\$26,103	\$26,103	\$32,660	\$32,688
\$654	\$2,003	\$4,920	\$0	\$0	\$0
\$2,534	\$5,667	\$3,861	\$5,460	\$7,508	\$24,933
\$58,100	\$169.691	\$151,181	\$189,650	\$180,007	\$192,885

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Laundry Department

Winona Health
Sauer Health Care
Winona County Jail
Saint Anne Healthcare
Other Laundry
Total
of Customers

Month	2019 YTD	2018 YTD	2017 YTD	2016 YTD	2015 YTD
\$15,330	\$46,309	\$48,644	\$53,613	\$49,837	\$47,604
\$2,638	\$8,003	\$6,835	\$6,361	\$7,038	\$0
\$985	\$2,724	\$3,066	\$3,160	\$2,992	\$0
\$5,642	\$16,939	\$14,307	\$6,951	\$0	\$0
\$1,788	\$5,312	\$4,356	\$4,705	\$2,643	\$4,374
\$26,382	\$79,287	\$77,208	\$74,790	\$62,510	\$51,978
19	•				

Total Sales \$100,363 \$304,163 \$301,343 \$350,154 \$318,833 \$315,809

COST CENTER SUMMARY FOR ONE MONTH ENDING:

MARCH 31, 2019

MOUSTRIES, INC.	Compression Compre	D7 & H	Piecement & Ing.	Community Base	Aoministration	The second secon	Tensoorem on	S. Tilmulus, Co.	So William Son, Care of the Son, Care of	See Annual Annua	^{One}
Total Direct Worker Wages	\$95	\$4	\$271	\$0	\$2,434		\$0			\$8,646	\$51,571
Total Direct Payroll Costs	\$3,525	\$25,011	\$8,652	\$5,740	\$42,700		\$12,696	\$54,972	\$15,993	\$18,482	\$187,773
Total Administration Cost			•		\$58,369			1	·	-	
Administration Distribution	\$9,953	\$17,212	\$1,095	\$3,493	1	\$26,616	\$0				\$58,369
Total Indirect Cost	\$406	\$254	\$1,607	\$13		\$24,713	\$11,690	\$1,037	\$495	\$13,897	\$69,781
Total Direct & Indirect Costs	\$13,884	\$42,477	\$11,354	\$9,246	\$0	\$51,329	\$24,386	\$56,009	\$16,489	\$32,379	\$257,554
Total Income	\$9,298	\$48,753	\$77,387	\$47,632	\$4,973	\$0	\$10,368	\$57,879	\$15,321	\$23,733	\$295,344
Net Income or (Loss)	-\$4,586	\$6,276	\$66,033			-\$51,329				-\$8,646	-\$7,944
	,				Distribution C	ommunity Bas	ed - EE	\$38,386			\$38,386
Placement & IPS net income will					Distribution o	f Center Based	l Emp.		-\$4,586		-\$4,586
be used to cover the indirect cost	,	Welfare to Wo	ork	\$0	Income or (Lo	ss)		\$40,255	-\$5,753	-\$8,646	\$25,856
centers.					DT & H Distrib	oution		\$1,313	\$1,853	\$3,110	\$6,276
Indirect cost centers consist of:		Placement &	Next Step	\$66,033	Distribution P	rogram Profit/I	Loss	\$2,510		\$1,722	\$5,658
Administration, Fixed Costs and		Administratio	n	\$4,973	Net Income or	r (Loss)		\$44,079	-\$2,474	-\$3,814	\$37,790
Transportation.		Fixed Costs		-\$51,329							

-\$14,018 Direct Payroll Overhead

Total Overhead

Indirect Overhead

COST CENTER SUMMARY FOR THREE MONTHS ENDING:

Transportation

Program Profit/(Loss)

MARCH 31, 2019

74.85%

5.41%

80.279

-34.55%

113.77%

160.74% 274.51%

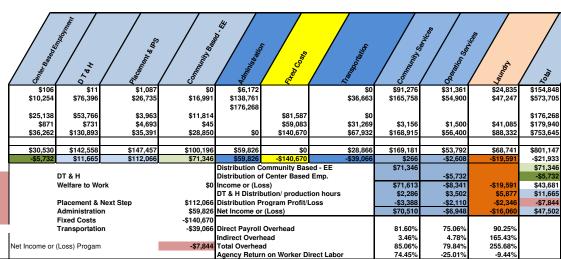
19.92%

77.48%

3.35%

80.82%

132.03%



Agency Return on Worker Direct Labor

Page 5

Total Direct Worker Wages

Total Direct Payroll Costs

Total Administration Cost

Total Indirect Cost

Net Income or (Loss)

Total Income

centers.

Transportation.

Administration Distribution

Total Direct & Indirect Costs

Placement & IPS net income will

be used to cover the indirect cost

Indirect cost centers consist of:

Administration, Fixed Costs and



Notes to Financial Statement

Accounts Receivable - Sales			
	3/31/2019	2/28/2019	1/31/2019
Balance At:	\$162,521	\$157,774	\$150,244
Current:	\$101,328	\$149,506	\$105,618
30-60 Days	\$54,255	\$8,098	\$43,016
Over 60 Days	\$6,939	\$170	\$1,600
Over 90 Days	\$0	\$0	\$10
Sub Total over 30 Days	\$61,193	\$8,268	\$44,626

ccounts Receivable - Agency Revenue			
	3/31/2019	2/28/2019	1/31/2019
Balance At:	\$235,878	\$172,776	\$176,095
Current:	\$203,407	\$168,478	\$137,784
30-60 Days	\$29,205	\$3,958	\$37,638
Over 60 Days	\$2,926	\$322	\$322
Over 90 Days	\$340	\$18	\$351
Sub Total over 30 Days	\$32,471	\$4,298	\$38,311
•		. ,	

Accounts Payable			
	3/31/2019	2/28/2019	2/28/2019
Balance At:	\$21,783	\$13,260	\$17,393
Current:	\$21,783	\$13,260	\$17,393
30-60 Days	\$0	\$0	\$0
Over 60 Days	\$0	\$0	
MBER 3 Over 90 Days	\$0	\$0	\$0
Sub Total over 30 Days	\$0	\$0	\$0

	Operat		Payroll Note	
Balance at Month E	nd:	\$0	\$0	
Current Balance:	4/16/2019	\$0	\$0	

Notes to Financial Statement



Notes:

A General Contributions

Received \$450 in contributions. Thank you to: Michael Hauser, Darci Arthur and David Gillespie.

B Development/Public Relations Expenses

Over budget \$2,053 - 114% for the month. Over budget \$3,069 - 100% for the year. Open House expenses \$2,781. Not included in the 2019 budget, expenditure approved by WORC board in February.

C DEED SE/CE

Over budget \$61,322 - 224% for the month. Over budget \$60,182 - 76% for the year. Received the Wage Incentive Grant SFY18, \$55,517.

D Other County Support

Over budget \$2,736 - 83% for the month. Over budget \$5,292 - 55% for the year. Increased rates and attendance.

E DT & H, Career Options (Waivered funding)

Under budget \$11,080 - 19% for the month. Under budget \$36,943 - 21% Authorizations down. Hopefully will level off through out the year.

F Health/Life/LTDI Expense

Under budget \$2,799 - 17% for the month. Under budget \$8,435 - 17% for the year. Fewer staff on the health plan.

G Repair & Maintenance

Over budget \$3,112 - 45% for the month. Under budget \$2,332 - 11% for the year. Preparation for Open House, floors & carpets \$2,278.

H Professional Services

Over budget \$2,476 for the month. Over budget \$2,318 - 17% for the year. 1095 processing \$840. Rebuild a computer and service to IPS laptop, \$1,032.

I Staff Travel

Under budget \$1,147 - 37% for the month. Under budget \$3,375 - 37% for the year. With the new vans, mileage expense is way down.